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2025 Yield Rate Study

Each year Tax Commission appraisal staff estimates the market value of operating property[1] as of a January 1st lien date.[2] As part of this process, we develop yield capitalization rate studies for several state assessed industries, specifically: investor-owned electrics, gas transmission and distribution pipelines, petroleum pipelines, railroads, telecommunications, water transportation and distribution, and non-utility electric generation industries. This document highlights the valuation principles and models that are used to estimate these rates. Rates for the current year can be found on the final page of this document. Individual industry studies are available upon request.

MARKET VALUE

Idaho Statute §63-201(15) defines "Market Value" as:

> *"Market value, means the amount of United States dollars or equivalent for which, in all probability, a property would exchange hands between a willing seller, under no compulsion to sell, and an informed, capable buyer, with a reasonable time allowed to consummate the sale, substantiated by a reasonable down or full cash payment."*

Idaho Administrative Rule 35.01.03.405.04 provides further guidance on estimating market value:

> *"Market value shall be determined through procedures, methods, and techniques accepted by nationally recognized appraisal and valuation organizations."*

The procedures, methods, and techniques used by Commission staff to determine market value can be found in the writings of the following nationally recognized sources: Western States Association of Tax Administrators, Committee on Centrally Assessed Property (WSATA-CCAP); National Conference of Unit Valuation States (NCUVS); perspectives published by Dr. Aswath Damodaran of the Stern School of Business at New York University; and other sources of mainstream corporate finance expertise including two of the most respected and widely used textbooks on the subject, authored by Brealey & Myers and Ross & Westerfield. Some of the market data sources the Commission recognizes as widely used in corporate valuation include Value Line Investment Survey, Business Valuation Resources (BVR), Mergent Bond Record, Moody's, and Standard & Poor's. We also utilize the economic data of the Federal Reserve Bank, known as FRED.

The overarching guide to market value assessment of state assessed property in Idaho is Title 63, Chapter 4 of Idaho Statute and Idaho Administrative Rules 35.01.03.404-417.

[1] See Idaho Code §63-201 (16) for a definition of operating property.
[2] Idaho Code §63-205

Three primary valuation models are recognized in Idaho law and applied nationally by property tax appraisers to estimate the market value of property. The income approach is one of those methods.

INCOME APPROACH

In appraisal the income approach is based on the premise that value can be represented by the present worth of future benefits derived from the ownership, use or operation of the unit.[3]

The Appraisal Handbook published by WSATA-CCAP states the following:

> *"Application of the income approach requires estimating future annual income for a period of time and converting income into a value estimate by means of a capitalization rate or present worth factor."*[4]

The income approach in its most basic form is expressed by the following equation:

$$\mathbf{V = I/R}$$

Where: V = Value
I = Income
R = Rate

The rate, as the denominator in the formula, is simply a factor in valuation that is used to convert income into value whether it is a single year's income or a series of income flows.

There are two primary methods for capitalizing income, the "direct" and the "yield" method.

Direct capitalization uses a rate that is extracted directly from market observations of the relationship between income and known present values. In other words, the rate is equal to the income divided by a known sale price of a comparable property. Using this direct relationship to determine market value is often the preferred method among appraisers. Many of our counterparts in other western states incorporate a direct and a yield capitalization approach in their rate studies. However, administrative rules prohibit the use of direct capitalization by commission staff appraisers in Idaho:

> *"For operating property, the direct capitalization techniques or derivatives thereof will not be used in estimating value."*[5]

Because of this proscription, in state assessment in Idaho we exclusively use a yield capitalization approach when implementing the income approach in the assessment of operating property.

A yield capitalization rate differs significantly from a direct capitalization rate, it represents the anticipated return for similarly risky properties and acts as the discount rate (also known as the

[3] Idaho Administrative Code, State Tax Commission, Property Tax Administrative Rules IDAPA 35.01.03.405.06
[4] Western States Association of Tax Administrators, Committee on Centrally Assessed Property, Appraisal Handbook, Unit Valuation of Centrally Assessed Properties, 2009, pg. III-1
[5] Idaho Administrative Code, IDAPA 35.01.03.405.04

weighted average cost of capital or opportunity cost of capital) in valuation. It's used to convert future property cash flows into a present value estimate. Objectivity in determining this rate is highly important. Given that lower risk investments require lower discount rates, it's very unlikely all centrally assessed companies would share the same yield capitalization rate. Consequently, studies are necessary to identify appropriate rates for different industries. It is the process of determining the yield rates that is the subject of this document.

The first step in evaluating the appropriate yield rate for a particular industry is selection of a group of publicly traded guideline companies.

GUIDELINE COMPANIES

Market data from publicly traded guideline companies provides a proxy for the market. By evaluating and analyzing this readily available data, we are able to determine an optimal capital structure, market cost of debt, and market cost of equity for each state assessed industry.

The nationally recognized financial resource we subscribe to for gathering an industry group of guideline companies is Value Line. It is arguably the most well-known, reliable, and frequently used source for analyzing market data of a given industry. You will see references to Value Line throughout our rate studies.

In addition to the industry classifications found in Value Line, the following are supplementary criteria we may consider when selecting guideline companies:[6]

- Industry class code
- Risk
- Growth
- Profitability
- Size or physical characteristics
- Other characteristics

CAPITAL STRUCTURE

When an investor contemplates the purchase of a unit of operating assets, he or she will identify the optimal amount of debt and equity needed to finance that purchase, this is known as the capital structure. The relative amounts of debt and equity used will influence the risks and cash flows inherent in the operation of the assets. The optimal capital structure is the one that minimizes the cost of capital and thereby maximizes the market value of the unit.

Because debt financing is accompanied by a promise from the borrower that principal and interest will be paid on a regular schedule, it is considered less risky than equity financing; no such promise is made to an equity lender. As evidence of lower risk, the provider of debt capital will typically require a lower return than will the equity investor. However, too much debt leads to highly leveraged assets which will increase interest payments and result in fewer returns available to equity holders. Accordingly, an optimal structure will strike a balance between the

[6] National Conference of Unit Valuation States (NCUVS) Unit Valuation Standards, revised 10/2018, Section IV. C.5(c)., pg. 7

relative use of capital, the risk aversion of the investor, as well as the predictability and stability of future cash flows.

The capital structures used in our studies vary with each industry and are generally derived from a 5-year average using Value Line guideline company data. Using a 5-year average of historical capital structures in our WACC calculations is intended to smooth out short-term fluctuations in an industry's optimal capital structure, providing a more stable and representative long-term view of how an industry typically funds its operations. This approach acknowledges that capital structure tends to be relatively stable over time.

MARKET COST OF DEBT

The "debt rate' [in a yield capitalization] is determined by an analysis of yield to maturity."[7]

Brealey & Myers define the yield to maturity (YTM) as:

> *"the discount rate that makes the present value of future interest and principal payments equal to the bond's price. If you buy the bond at that market price and hold it to maturity, the yield to maturity is your internal rate of return (IRR) on the bond investment."*[8]

We utilize Moody's and Standard and Poor's to determine an average credit rating of the guideline companies in each assessed industry. We then use Mergent Bond Record along with other sources to identify the corresponding yield to maturity, or market cost of debt for the subject industry.

The rate selected for a given industry in our studies is typically based on a December average rate.

MARKET COST OF EQUITY

Cost of equity refers to the minimum annual rate of return a shareholder requires on an equity investment. It is the rate of return that could have been earned by putting the same money into a different investment of equal risk. The cost of equity thereby reflects the opportunity cost of investing for the shareholder. The equity rate should also reflect the cost of equity financing typical for a company operating in the industry as of the appraisal date.

There is no single accepted method for estimating the cost of equity. Consequently, the appraiser is best advised to apply at least two recognized methods to develop a range of equity rates.

Commission staff uses the Capital Asset Pricing Model and the Dividend Growth Model to develop these estimates. These are the two methods most frequently used by practitioners to determine the cost of equity.

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[7] Ibid.

[8] Brealey, Richard A. & Myers, Stewart C.et. al, *Principles of Corporate Finance*, 13th Edition, 2020, pg. 115

CAPITAL ASSET PRICING MODEL (CAPM)

The CAPM model was primarily developed by Nobel laureate in economics, William Sharpe in the early 1960s. It is based on the idea that an investor demands a minimum rate of return equal to the return on a risk-free investment (risk-free rate) plus a premium for taking on the extra risk (equity risk premium) of investing in a stock. The model also includes a factor known as "Beta" to account for the risk in a specific industry or market compared to the overall market. The formula for the CAPM model is:

$$\mathbf{K_e = R_f + [\beta * (R_m - R_f)]}$$

Where:
K_e = Market Cost of Equity
R_f = Risk-Free Rate
β = Beta
R_m = Return on Market
$(R_m - R_f)$ = Equity Risk Premium

Risk-Free Rate

The risk-free rate of return is the interest rate an investor can expect to earn on an investment with zero risk. As a proxy for this rate most practitioners will evaluate the yield on a U.S. government backed Treasury bond as generally the safest investment an investor can make, with little to no risk.

> *"The two most commonly used risk-free bond maturities have been the 10-year yield and the 20-year yield.*
>
> *In choosing which risk-free rate to use, the analyst must simultaneously match the ERP estimate to the benchmark maturity used in estimating the ERP. For example, if the 10-year yield is chosen, then the ERP estimates must be measured relative to 10-year yields; similarly, if the 20-year yield is chosen, then the ERP estimates must be measured relative to 20-year yields."*[9]

For the purposes of our 2025 rate studies, we incorporated the yields on both 10-year and 20-year Treasury bonds. The risk-free rates selected for use in the application of the CAPM model are based on average daily yields in December as reported in the FRED database of the Federal Reserve Bank of St. Louis.

Month	**10-Year Bond Yield**	**20-Year Bond Yield**
October	4.10%	4.44%
November	4.36%	4.63%
December	4.39%	4.66%
Selected Risk-Free Rates	**4.39%**	**4.66%**

[9] Shannon P. Pratt, Roger J. Grabowski, *Cost of Capital Applications and Examples* (John Wiley & Sons, 2014), 92

Equity Risk Premium (R_m -R_f)

The equity risk premium (ERP) is defined as the additional premium over and above a risk-free rate that an investor requires to entice him or her to invest in a stock rather than a bond.

Unlike the risk-free rate, the ERP cannot be observed or determined directly, as a result many different methodologies are used to estimate the ERP. Despite often being referred to as "one of the great mysteries of finance," selecting and applying an appropriate ERP in the income approach to valuation is fundamental to the determination of market value.

> *"There is no one universally accepted methodology for estimating the ERP. A wide variety of premiums are used in practice and recommended by academics and financial advisors. These differences are often due to differences in how the term ERP is estimated."*[10]

The current methods for estimating the ERP can generally be classified into three categories: historical (backward looking), implied (forward looking), and surveys (prevailing opinion).

Dr. Damodaran provides a cautionary note regarding reliance on looking back:

> *"The allure of having the historical data that we do in financial markets, especially in the United States, is that there is information in the past. The danger of poring over this historical data is that a focus on the past can blind us to structural changes in markets that can make the future very different from the past. To get a measure of what equity markets are offering in terms of expected returns, we are better served with a forward-looking and dynamic measure of these returns."*[11]

Another question that often accompanies a discussion about ERP is whether it should be calculated using arithmetic or geometric averages. Dr. Damodaran provides his opinion as follows:

> *"As we move to longer time horizons, and as returns become more serially correlated (and empirical evidence suggests that they are), it is far better to use the geometric risk premium. In particular, when we use the risk premium to estimate the cost of equity to discount a cash flow in ten years, the single period in the CAPM is really ten years, and the appropriate returns are defined in geometric terms.*
>
> *In summary, the arithmetic mean is more appropriate to use if you are using the Treasury bill rate as your riskfree rate, have a short time horizon and want to estimate expected returns over that horizon. The geometric mean is more appropriate if you are using the Treasury bond rate as your riskfree rate, have a long time horizon and want to estimate the expected return over that long time horizon."*[12]

In our 2025 studies we incorporate a mix of historical and implied ERP estimates with both arithmetic and geometric calculations. The survey method, while interesting, is not typically

[10] Ibid.,113
[11] https://aswathdamodaran.blogspot.com/2022/01/
[12] https://pages.stern.nyu.edu/~adamodar/New_Home_Page/AppldCF/derivn/ch4deriv.html

utilized in practice, for other than a "sanity check." Consequently, the average U.S. ERP reported in the most recent and well-known survey was 5.5%.[13]

Among practitioners, there is plenty of disagreement about the best methodology for determining the equity risk premium. Notwithstanding this disagreement, there appears to be consensus that the ERP generally falls within a range of 3.5% - 6.5%. Estimates outside this range are not widely used or accepted in market valuations today.

Below are the ten estimates of ERP obtained from BVR's online platform, the "Cost of Capital Professional". Accordingly, ten CAPM models were considered in each study using these ERP estimates.

Geometric Means	
Center for Research in Security Prices Equity Risk Premium Historical ERP - 10-Year Treasury Bond	6.27%
Center for Research in Security Prices Equity Risk Premium Historical ERP - 20-Year Treasury Bond	5.64%
Dr. Damodaran Equity Risk Premium Historical ERP - 10-Year Treasury Bond	6.21%
Dr. Damodaran Equity Risk Premium Implied ERP - 10-Year Treasury Bond	4.33%
Dr. Damodaran Equity Risk Premium Implied ERP with Sustainable Payout - 10-Year Treasury Bond	4.00%
Arithmetic Means	
Center for Research in Security Prices Equity Risk Premium Historical ERP - 10-Year Treasury Bond	7.10%
Center for Research in Security Prices Equity Risk Premium Historical ERP - 20-Year Treasury Bond	6.16%
Dr. Damodaran Equity Risk Premium Historical ERP - 10-Year Treasury Bond	7.03%
Dr. Damodaran Equity Risk Premium Implied ERP - 10-Year Treasury Bond	5.47%
Dr. Damodaran Equity Risk Premium Implied ERP with Sustainable Payout - 10-Year Treasury Bond	5.14%

[13] Pablo Fernandez, Diego García and Lucia F. Acin, *Survey: Market Risk Premium and Risk-Free Rate used for 96 countries in 2024*, IESE Business School, March 2024

When applying the CAPM model we ensure the ERP used is determined relative to the term of the risk-free rate used in the model, as recommended in the Risk-Free Rate section above.

Beta

Beta (β) is a measure of volatility, or systematic risk. This component reflects how risky an asset is compared to overall market risk – it is a function of the volatility of an asset and the market. By definition, an average risk company has a beta of 1.0 relative to the market. An asset with a beta of .50, therefore, has half as much systematic risk as an average asset; an asset with a beta of 2.0 has twice as much.[14]

Value Line Investment Survey calculates an estimate of Beta for each of the selected guideline companies. The Beta estimates used in our studies come directly from Value Line and are evaluated to derive an industry-specific beta.

DIVIDEND GROWTH MODEL (DGM)

A Dividend Growth Model or commonly known by its acronym DGM, is a financial equity valuation model based on the Gordon Growth Model developed by financial economist Myron Gordon, PhD in 1956. Other names for this model include the Dividend Discount Model (DDM) and the Discounted Cash Flow model (DCF). Regardless of the name, these variants represent different mathematical forms of the same equity model.

This equity model states that the cost of the equity component is equivalent to the current dividend yield plus the expected growth rate of these same dividends. In its most basic form, the DGM model is expressed in the following formula:

$$\mathbf{K_e = (D_1/P_0) + G}$$

Where:
K_e = Cost of Equity
D_1 = Expected dividend per share
P_0 = Price per share
D_1/P_0 = Expected dividend yield

Expected Dividend Yield (D_1/P_0)

The dividend yield component of the model, D/P is relatively straightforward and simple to calculate. We compile the expected dividend per share listed for each guideline company in the Value Line reports and divide it by the listed price per share (P_0) as of December 31st. We evaluate the resulting yields to determine the typical dividend yield for the industry.

Growth Estimate (G)

The application of the growth component has traditionally been the subject of some interpretation. This arises from the subjective nature of estimating a perpetual steady-state growth in dividends that the model requires.

In our studies we evaluate both the short-term and the long-term growth expectations.

[14] Ross, Westerfield, Jordan, *Fundamentals of Corporate Finance*, 9th edition, pg. 416

Near-term Growth
The near-term growth factor in our model is derived from an average of Value Line analysts' 3-5 year estimates of expected dividend, earnings, and cash flow growth for each guideline company. Consequently, the average near-term growth rate is different for each industry.

Long-term Growth
We use projected nominal GDP growth of the US economy as a proxy for long-term growth. This rate includes both a real GDP growth factor and an inflation component.

The long-term growth rate applied in all our multi-stage DGM models this year was calculated as **4.32%.**

There are multiple DGM models that can be employed depending on what the growth expectations look like across an industry.

The single-stage dividend growth model assumes that the company's dividends will grow at a constant rate forever. Therefore, it is most appropriate for mature, stable companies with a long history of consistent dividend payments and a predictable, constant growth rate that is expected to continue indefinitely. These are often well-established firms in mature industries where high growth is unlikely.

The CFA Institute states this about the single-stage model:

> *"The Gordon growth model form of the DDM [single stage DDM] is most appropriate for companies with earnings expected to grow at a rate comparable to, or lower than the economy's nominal growth rate. Businesses growing at much higher rates than the economy often grow at lower rates in maturity, and the horizon in using the Gordon growth model is the entire future stream of dividends."*[15]

Dr. Damodaran further provides the following caveat:

> *"The fact that a stable growth rate is constant forever, however, puts strong constraints on how high it can be. Since no firm can grow forever at a rate higher than the growth rate of the economy in which it operates, the constant growth rate cannot be greater than the overall growth rate of the economy."*[16]

In practice, the assumption of a constant growth rate is often unrealistic. To address this, multi-stage dividend growth models have been developed.

The two-stage dividend growth model is used when a company is expected to experience two distinct phases of growth: an initial period of high growth followed by a stable, long-term growth rate. This model is suitable for companies that are currently in a modestly high-growth phase but are expected to stabilize and have a more sustainable growth rate in the future. For example, a

[15] CFA Institute, *Equity Asset Valuation*, 3rd Edition, 2015, pg. 246
[16] Aswath Damodaran, *Investment Valuation Tools and Techniques for Determining the Value of Any Asset*, John Wiley & Sons, 2012, pg. 302

company anticipating rapid expansion of their business or an increase in customers would be expected to eventually settle into a more moderate growth trajectory.

Regarding the two-stage model Dr. Damodaran states:

> *"The assumption that the growth rate drops precipitously from its level in the initial phase to a stable rate also implies that this model is more appropriate for firms with modest growth rates in the initial phase. For instance, it is more reasonable to assume that a firm growing at 12% in the high growth period will see its growth rate drops to 6% afterwards than it is for a firm growing at 40% in the high growth period."*[17]

The three-stage dividend growth model is even more flexible, allowing for three different growth phases: an initial very high-growth period, a transitional period where the growth rate gradually declines, and a final stable, long-term growth rate. This model is particularly useful for valuing companies that are expected to go through significant changes in their growth patterns over time, such as companies in rapidly evolving industries or those undergoing restructuring. It can capture a more nuanced view of a company's future dividend prospects compared to the simpler one- or two-stage models.

In summary, the choice of which DGM to use depends on the expected dividend growth pattern of the company. The single-stage model is for stable, mature companies with constant growth. The two-stage model suits companies with an initial modestly high-growth phase followed by stable growth. The three-stage model is best for companies with an initial high-growth phase, a subsequent transitional period, and then a stable long-term growth rate. The more dynamic the expected growth pattern, the more stages that may be necessary to provide a realistic valuation or cost of equity estimate.

When applying the DGM model in our Idaho yield rate studies we incorporate both single-stage and multi-stage models which allow for more flexibility in applying the DGM.

RECONCILING THE EQUITY MODELS

After considering all DGM and CAPM equity estimates we select a market cost of equity to use in the band of investment below.

There is no specific formula for reconciling the estimates of the market cost of equity derived from the CAPM and DGM models. This process does not involve a simple averaging of the different estimates but does require careful consideration of which model would be most appropriate to estimate the cost of equity for a given industry. It should also be consistent with the capitalization technique selected using informed judgement.

[17] https://pages.stern.nyu.edu/~adamodar/pdfiles/valn2ed/ch13.pdf, 10

BAND OF INVESTMENT

As the final step in developing the weighted average cost of capital (WACC) for a subject industry, staff appraisers use what is known as the band of investment technique. This technique involves stratifying the selected market cost of debt and market cost of equity into bands of investment and weighing each proportionally based on the optimal capital structure utilized in the subject industry.

The band of investment technique is shown in the example below:

Capital Components	Capital Structure		Market Cost		Weighted Rate
Debt	40%	x	5.0%	=	2.0%
Equity	60%	x	9.0%	=	5.4%
Weighted Average Cost of Capital (WACC)				=	7.4%

The WACC displayed is a pre-tax estimate for example purposes only and does not represent any specific industry.

Dividing the future income stream of a company by the WACC provides an indication of value and represents a price that can be paid for the property that would result in an income stream sufficient to satisfy the lender of debt and the investor of equity. It follows that the WACC represents the minimum acceptable rate of return on an investment, also known as the hurdle rate.

Dr. Damodaran provides additional insight into the nature of WACC:

> *"[T]he cost of capital in a valuation is not a return that you would like to make on the company that you are valuing and it is not a receptacle for your hopes and fears, where you respond to discomfort with uncertainty by increasing your discount rate. It should not be, though it often is, a mechanism for reverse engineering a pre-determined value."*[18]

OTHER CONSIDERATIONS

Normalizing the Risk-Free Rate

Staff, as well as most other valuation practitioners, believe that the use of a normalized risk-free rate contradicts valuation theory. When you select a rate that is different from what is available and visible in the market, you are inappropriately introducing risk into what should be a risk-free rate. In financial markets, risk is often thought of as uncertainty in an expected rate of return. By changing the risk-free rate from what it is to what you think it should be you are incorporating additional uncertainty. The only thing that is visible, certain, and risk-free is the rate of return that is actually available to the investor.

[18] http://people.stern.nyu.edu/adamodar/pdfiles/papers/costofcapital.pdf

Furthermore, when we calculate the cost of capital, we are determining an opportunity cost. We are looking for the minimum required rate of return that an investor will demand given competing investments with commensurate risks in the market. One of those competing investments is a risk-free return that can be derived from the purchase of a government-backed Treasury bond. When we assume a risk-free rate in the model that is not available to the investor for purchase, we are contradicting the principle of an "opportunity cost".

Dr. Damodaran states it this way:

> *"The risk free rate is not just a number in a discount rate computation but an opportunity cost. One way to think about the risk free rate is that it is the rate you will earn if you choose not to take the risky investments that are out there (stocks, corporate bonds, real estate, a business venture). So, let's carry this to its logical extreme. Let's assume that you do replace today's risk free rate (2% or lower) with your normalized rate (4%) and that the resulting high discount rate gives you a low value for your risky asset. Let's then assume that you choose not to invest in that risky asset. Where do you plan to invest that money instead? In your normalized bond earning 4%? Since it exists only on your spreadsheet, I am afraid that you will have to settle for that "abnormally" low 2% interest rate."*[19]

Appraisal staff will continue to use our current method of determining an appropriate risk-free rate by using an average of the 20-year Treasury bond yields reported in the final quarter of the current year by the Federal Reserve Bank.

Flotation Costs

Flotation costs occur when new issues of debt and equity securities are sold in the financial market, with the issuing firm incurring costs such as accounting fees, legal expenses, and preparation costs. These costs are a normal cost of doing business that reduce the proceeds received by the issuing firm much like underwriter fees and points that occurs when obtaining a mortgage.

Richard Simonds, PhD, points out in the Journal of Property Tax Assessment & Administration:

> *"When capitalizing net operating income in the income approach, a flotation-cost adjustment cannot be applied to the cost of capital. Advocates of an adjustment may be confusing the concept of the allowed rate of return on invested capital in a rate-regulated environment with the concept of the market-determined opportunity cost of capital."*[20]

Furthermore, flotation costs that are included in the discount or capitalization rate will in effect treat reinvested dollars and capital raised through preemptive rights of existing stockholders as if

[19] https://aswathdamodaran.blogspot.com/2011/09/risk-free-rates-and-value-dealing-with.html

[20] Simonds, R., *Income Capitalization, Flotation Costs, and the Cost of Capital,* Journal of Property Tax Assessment & Administration, Volume 3, Issue 4, 2006

having flotation costs when in fact no such costs exist. The result of including flotation costs in the discount rate would contribute to understating the income approach indicator of value.

A concern often debated is how these costs should be acknowledged when valuing a property. We generally adhere to the recommendations stated below:[21]

> *"Adjusting for flotation costs in the rate of return is erroneous because it implicitly adjusts the opportunity cost of funds supplied to the firm. The true market-determined opportunity cost is unaffected by the flotation costs of a particular firm. The correct procedure for the economic analysis of flotation costs does not alter the weighted average cost of capital."*[22]

In other words, flotation costs represent a negative cash flow and can be accounted for as such, if they are a part of the normal outflow of cash for a given company.

Market Cost of Equity vs. Allowed Return on Equity

The allowed rate of return is a form of price setting decided by governing bodies that regulate rates and services of public utilities. Its determination is often influenced by elected and appointed officials, politics, environmental considerations, and negotiated settlements. Investor-owned utilities operate as natural monopolies, and the allowed rate of return is used as a substitute for the effects of a competitive market on shareholder returns and rate-payer prices. The job of the regulator is to attempt to strike a balance between the interests of several stakeholders.

The differing objectives and principles behind the calculation of the market cost of equity and the allowed rate of return are what set them apart from one another. The allowed return on equity is an often-negotiated benchmark for a fair rate of return on investment for a utility, while the market cost of equity is the minimum return on equity required by a shareholder looking to invest in a firm with similar risk. In his text, The Economics of Regulation, Alfred Kahn argues that the cost of equity is the starting point, not the end goal, in setting the rate of return. Kahn also suggests that regulatory policies should create incentives for utilities to innovate, which aligns well with the regulatory goal of balancing shareholder and ratepayer interests.

> *"Many in the regulatory community believe that the utility's rate of return is the sole value driver, and that rates of return are set at the cost of equity. Neither of these perceptions is correct. Instead, the financial "value engine"—the difference between a utility's return on investment and its cost of capital—drives shareholder returns."*[23]

The relationship between allowed rates of return and rates used in valuation has been addressed in courts across the U.S. As recently as 2020, Utah Second District Court, had this to say:

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[21] When estimating a discount rate for the rate-regulated electric industry, Idaho Code §63-205B requires a 20-basis point add-on to the WACC to account for flotation costs.

[22] Copeland, T. & Weston, J., *Financial Theory and Corporate Policy* (3rd ed.), Addison-Wesley Publishing Company, pg. 534

[23] Kahn, Alfred, *The Economics of Regulation: Principles and Institutions,* John Wiley & Sons (1970), p. 44

"Authorized returns on equity are neither correlated to nor determinative of the calculation of the cost of equity for valuation purposes. The cost-of-equity rates calculated in rate cases serve the regulatory purpose of setting rates but are not appropriate to establish value in a long-term perpetuity cash flow model."[24]

Utility industry economist Leonard Hyman puts it most succinctly below:

"The market determines the cost of capital. Regulators don't."[25]

The Idaho State Tax Commission, Property Tax Division, agrees that the regulatory allowed return on equity is not an appropriate substitute for the calculation and analysis of a market derived cost of equity used in valuation.

As promulgated by Idaho Code and Administrative Rule, we will continue to use nationally recognized methodologies and models to calculate the market cost of equity and ultimately the WACC applicable in the income approach.

Use of BVR as our Primary Source of ERP data

Starting in 2021, the Operating Property Bureau staff decided to move away from using Kroll as a source for our cost of equity model inputs. Our primary source for ERP estimates is now BVR.

The basis for this change comes from our desire to ensure the data source we use is reflective of prevailing opinion and as neutral as possible. For now, the BVR *Cost of Capital Professional* platform fits that bill.

We choose not to subscribe to the Kroll valuation platform, for a few reasons. First, they continue to provide ERP estimates that are outside a range of reasonableness. For instance, when comparing equity risk premium (ERP) estimates this year, we observed that the 7.31% historical equity risk premium provided by Kroll is well above the consensus range. Additionally, we believe their suggestion to utilize a normalized risk-free rate is contrary to valuation principles.[26] Lastly, Kroll has previously represented some of our taxpayers in property tax appeals, and proclaims on their website the following:

"Through our diligence, we generate millions of dollars in property tax savings for clients worldwide."[27]

This assertion gives us pause as it conflicts with our stated desire to use the most neutral sources available.

We will continue to regularly evaluate the data sources that we rely on and strive to use only the best and most independent information accessible to us.

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[24] *PacifiCorp, Inc. v. Utah State Tax Commission*, No. 180903986 TX, pg. 8 (Utah 2nd D.C. 2020)
[25] Leonard Hyman & William Tilles, *Don't Cry for Utility Shareholders, America,* Public Utilities Fortnightly (October 2016)
[26] https://aswathdamodaran.blogspot.com/2011/09/risk-free-rates-and-value-dealing-with.html
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2025 SELECTED YIELD RATES BY INDUSTRY

Investor-Owned Electrics	**7.85%**
Railroads	
Class I	**10.19%**
Class II and III	**10.66%**
Petroleum Pipelines	**9.76%**
Telecommunications	**9.18%**
Gas Distribution	**7.99%**
Gas Transmission	**9.26%**
Water Transportation	**9.53%**
Water Distribution	**7.69%**
Non- Utility Generators	
<1 mW Hydro	**15.04%**
1-10 mW Hydro	**14.86%**
>10 mW Hydro	**14.33%**
>10 mW Gas-Fired	**12.56%**
1-10 mW Digester	**14.06%**